



Corporation Meeting

**Thursday 6 November 2025 at 4pm
Boardroom (GR3.26)**

Agenda

Time		Paper
	Declaration of Interests - Members are reminded to declare their interests in any item of business to be discussed at the meeting.	
16:00	1. Chair's introduction, apologies and starred items	
	2. Minutes of the Corporation meeting held on 25 September 2025	A
	3. Matters arising not appearing elsewhere on the agenda	
16:05	4. Principal's Report (Andy Broadbent) – <i>for discussion</i>	B
16:30	5. Receipt of Committee minutes and verbal reports from chairs: <ul style="list-style-type: none"> • Audit & Risk Committee – 22 September 2025 • Finance & Resources Committee – 8 October 2025 • Search & Governance Committee – 20 October 2025 	C1 & C2 C3a & C3b C4
16:35	6. Equality Diversity and Inclusion Annual Report (Karen Milne) – <i>for approval</i>	D
16:45	7. Academic performance 2024/25 (Alison Maynard) – <i>for discussion</i>	E
16:50	8. Enrolment Update 2025/26 (Alison Maynard) – <i>for discussion</i>	F
17:00	9. Financial and other matters (Paul Bradley) <ul style="list-style-type: none"> 9.1 Annual Report on Risk Management and Key Risks (2024/25) – recommendation from Audit Committee – <i>to note</i> 9.2 Financial Monitoring to 30 September 2025 – <i>to note</i> 9.3 Financial Benchmarking Data – <i>to note</i> 9.4 Capital Projects Update – <i>to note</i> 	G1 G2 G3 G4
17:20	10. Update from SEND Governor (Suzanne Slater) – <i>to note</i>	H
17:25	11. Skills and Employer Engagement Update (Alison Maynard) – <i>for discussion</i>	I
	12. Strategic Monitoring – <i>for review and comment</i>	

17:40	12.1 Corporate Services 2025/26 Strategic KPI Update (Karl Fairley)	J1
17:45	12.2 Quality and Curriculum 2025/26 Strategic KPI Update (Alison Maynard)	J2
17:50	13. Annual Report on Sustainability (Karl Fairley) – <i>for review and comment</i>	K

STARRED ITEMS

14.	Financial Monitoring – Westfirst Limited to 30 September 2025 (Paul Bradley) – <i>to note</i>	*L
15.	Annual Safeguarding Report – Schools Update (Karl Fairley) – <i>to note</i>	*M
16.	Governance Matters (Caroline Winter)	
	16.1 Review of Instrument and Articles of Government, Standing Orders, Committee Terms of Reference, Code of Conduct and Conflicts of Interest Policy – <i>for approval</i>	*N1
	16.2 Governor Training & Development Plan 2025/26 – <i>for approval</i>	*N2
	16.3 Review of AoC Code of Good Governance 2024/25 – <i>to note</i>	*N3
17.	Strategic Risk Register Update (Paul Bradley) – <i>to note</i>	*O
18.	Use of the College Seal – <i>to note</i>	*P
19.	Any other urgent business (communicated to the Head of Governance & Corporation Secretary in advance of the meeting)	
20.	Date of next meeting: 11 December 2025	
21.	Meeting Evaluation: https://forms.cloud.microsoft/e/7ud0SMdReP	

Diary dates:

- SAR Validation sessions – 3 – 14 November
- 11 December 2025 – Governors' Dinner

Starred items or papers: members will be asked if they wish to discuss any starred items or papers following the Chair's introduction and the apologies for absence. If there is no request to discuss these items or papers, they will be considered agreed.

Information security: please review your papers online through your NCD Office 365 account. You may return any hard copies from previous meetings to College for shredding.

Corporation members' area: [Governance & Corporation - Home \(sharepoint.com\)](#) please follow this link to the members' area on the website where you will find copies of Board/Committee papers, governance documents, training materials and other recommended reading.

Governor networking form: A new feedback form has been created to enable Governors to feedback on any networking activity or professional contacts made that would be useful for the College senior team to follow up. Please use the following link to access the form: [Governor Networking Feedback \(office.com\)](https://office.com)

Corporation Members

Stephen King (Chair)
Andy Broadbent
Emily Baxter
Allen Eccles
Matthew Gamsby
Hayley Farrell
Ben Fisher
Helen Golightly
Mark Gomersall
Jonathan Hamill
Nigel Harrett
Rhiannon Hiles
Kathryn McCloghrie
Chris Patterson
Philip Pollard
Bethany Robson
Suzanne Slater

Attendees

Karl Fairley (Deputy Chief Executive)
Alison Maynard (Deputy Principal)
Paul Bradley (Chief Finance Officer)
Colleen Peters (Vice Principal)
Andy Stephenson (Vice Principal)
Adele Dowson (Vice Principal)
Peter Morrison (Vice Principal)
Rob Grainey (Vice Principal)
Caroline Winter (Head of Governance
and Corporation Secretary)