



Corporation Meeting

Thursday 2 July 2026 at 4pm
Armstrong House

Agenda

Time		Paper
	Declaration of Interests - Members are reminded to declare their interests in any item of business to be discussed at the meeting.	
16:00	1. Chair's introduction, apologies and starred items	
	2. Minutes of the Corporation meeting held on 21 May 2026	A
	3. Matters arising not appearing elsewhere on the agenda	
16:05	4. Principal's Report (Andy Broadbent)	Verbal
16:15	5. Receipt of Committee minutes and verbal reports from chairs: • Audit & Risk Committee – 15 June 2026 • Finance & Resources Committee – 17 June 2026 • Education Quality Curriculum & Students Committee – 18 June 2026 • Search & Governance Committee – 23 June 2026 • Academy Sponsorship Committee – 13 November 2025 (previously circulated)	C
16:25	6. College Strategies 2026-2031 (Andy Broadbent, Alison Maynard, Karl Fairley) • Strategic Plan 2026-31 • Statement of Purpose (Mission, Vision and Values) • Curriculum Strategies and KPIs • Corporate Services and Enabling Strategies and KPIs	D D1 D2 D3 D4
16:40	7. Accountability Agreement Statement 2026/27 (Alison Maynard)	E
16:45	8. Strategic Transition Statement (Alison Maynard)	F
16:55	9. Internal Audit Plan 2026/27 – recommendation from Audit Committee (Allen Eccles)	G

17:00	10. HE Partnerships – E10 Update (Peter Morrison)	H
	11. Financial and other matters (Paul Bradley)	
17:05	11.1 Financial Monitoring to 31 May 2026	I1
	11.2 Financial Monitoring – Westfirst Limited to 31 May 2026	I2
17:10	11.3 Strategic Financial Plan - Budget for 2025/26 and Indicative Budget 2026/27 – recommendation from Finance & Resources Committee	I3
17:20	11.4 Medium Term Financial Plan 2026/27 to 2030/31 – recommendation from Finance & Resources Committee	I4
17:25	11.5 Risk Management Strategy 2026 to 2031	I5
17:35	11.6 Review of Cost of Living Pay Award Process and Proposed Revised Approach (Karl Fairley)	I6
17:40	12. Governance Matters	
	12.1 Governors’ Additional Responsibilities – HE Partnerships	J1
	12.2 Arrangements for Routine Governance Business	J2
	13. Link Governor Updates	
17:45	13.1 Safeguarding Governor	K1
17:50	13.2 SEND Governor	K2
	STARRED ITEMS	
	14. Annual Report on Sustainability (Karl Fairley)	L
	Financial matters (Paul Bradley)	
	15. 15.1 Capital Projects Update	M1
	15.2 Reserves Policy	M2
	16. Curriculum Update Reports (FE, Apprenticeships and HE) (Alison Maynard, Peter Morrison)	N
	17. Strategic Monitoring (Karl Fairley/Alison Maynard/Peter Morrison)	
	17.1 2025/26 Strategic KPI update – Curriculum	O1
	17.2 2025/26 Strategic KPI update – Corporate Services	O2
	18. Governance Matters	
	18.1 Reappointment of Corporation Member	P1
	18.2 Co-option of Corporation Member	P2
	19. Corporation and Committee meeting dates and Schedules of Business 2026/27	Q
	20. Use of the Corporation Seal	R
	21. Any other urgent business (communicated to the Head of Governance & Corporation Secretary in advance of the meeting)	
	22. Date of next meeting: TBC September 2026	
	23. Meeting Evaluation: https://forms.cloud.microsoft/e/SAdxNzK6wR	

Diary dates:

- 8 July 2026 – Graduation

Starred items or papers: members will be asked if they wish to discuss any starred items or papers following the Chair's introduction and the apologies for absence. If there is no request to discuss these items or papers, they will be considered agreed.

Information security: please review your papers online through your NCD Office 365 account. You may return any hard copies from previous meetings to College for shredding.

Corporation members' area: [Governance & Corporation - Home \(sharepoint.com\)](#)
please follow this link to the members' area on the website where you will find copies of Board/Committee papers, governance documents, training materials and other recommended reading.

Governor networking form: A new feedback form has been created to enable Governors to feedback on any networking activity or professional contacts made that would be useful for the College senior team to follow up. Please use the following link to access the form: [Governor Networking Feedback \(office.com\)](#)

Corporation Members

Stephen King (Chair)
Andy Broadbent
Emily Baxter
Allen Eccles
Matthew Gamsby
Hayley Farrell
Ben Fisher
Helen Golightly
Mark Gomersall
Jonathan Hamill
Nigel Harrett
Rhiannon Hiles
Kathryn McCloghrie
Chris Nicholls
Chris Patterson
Philip Pollard
Bethany Robson
Suzanne Slater

Attendees

Karl Fairley (Deputy Chief Executive)
Alison Maynard (Deputy Principal)
Paul Bradley (Chief Finance Officer)
Colleen Peters (Vice Principal)
Andy Stephenson (Vice Principal)
Adele Dowson (Vice Principal)
Peter Morrison (Vice Principal)
Rob Grainey (Vice Principal)
Caroline Winter (Head of Governance and Corporation Secretary)
Chloe Freeman (Governance Support Officer)